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## AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE

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Members of the Policy and Performance Scrutiny Committee are summoned to the meeting which will be held in on, **29 September 2014 at 7.30 pm.**

**John Lynch**  
**Head of Democratic Services**

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Despatched : 19 September 2014

Membership

**Councillors:**

Councillor Troy Gallagher (Chair)	Councillor Una O'Halloran
Councillor Asima Shaikh (Vice-Chair)	Councillor Olly Parker
Councillor Gary Doolan	Councillor Caroline Russell
Councillor Michael O'Sullivan	Councillor James Court
Councillor Martin Klute	Councillor Satnam Gill
Councillor Kaya Comer-Schwartz	Councillor Aysegul Erdogan
Councillor Osh Gantly	

**Substitutes:**

Councillor Alice Perry	Councillor Richard Greening
Councillor Alex Diner	Councillor Robert Khan
Councillor Gary Heather	Councillor Jenny Kay
Councillor Raphael Andrews	Councillor Nick Wayne
Councillor Paul Smith	Councillor Flora Williamson
Councillor Clare Jeapes	Councillor Mouna Hamitouche MBE
Councillor Jilani Chowdhury	

**Quorum: 4 Councillors**

<b>A. FORMAL MATTERS</b>	<b>Page</b>
1. Apologies for Absence	
2. Declaration of Substitute Members	
3. Declarations of Interest	

### **Declarations of interest**

If you have a **Disclosable Pecuniary Interest\*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

**\*(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

**(b) Sponsorship** - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

**(c) Contracts** - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

**(d) Land** - Any beneficial interest in land which is within the council's area.

**(e) Licences**- Any licence to occupy land in the council's area for a month or longer.

**(f) Corporate tenancies** - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

**(g) Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

4. To approve Minutes of the meeting -21 July 2014	1 - 8
5. Matters Arising from the minutes	
6. Chair's Report	

<b>B. ITEMS FOR CALL IN - IF ANY</b>	<b>Page</b>
7. SCRUTINY AND MONITORING REPORTS	
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<b>C.</b>	<b>DISCUSSION ITEMS</b>	<b>Page</b>
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<b>E.</b>	<b>URGENT NON EXEMPT MATTERS</b>	
	<u><a href="#">Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.</a></u>	
<b>F.</b>	<b>EXCLUSION OF PUBLIC AND PRESS</b>	
	<u><a href="#">To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.</a></u>	
<b>G.</b>	<b>CONFIDENTIAL ITEMS FOR CALL IN - IF ANY</b>	<b>Page</b>
<b>H.</b>	<b>URGENT EXEMPT ITEMS</b>	
	<u><a href="#">Any exempt item which the Chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes</a></u>	
<b>I.</b>	<b>OTHER BUSINESS</b>	<b>Page</b>

The next meeting of the Policy and Performance Scrutiny Committee will be on 10 November 2014. Please note all committee agendas, reports and minutes are available on the council's website:

[www.democracy.islington.gov.uk](http://www.democracy.islington.gov.uk)

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# Agenda Item 4

London Borough of Islington

## Policy and Performance Scrutiny Committee - 21 July 2014

Non-confidential minutes of the meeting of the Policy and Performance Scrutiny Committee held at on 21 July 2014 at 7.30 pm.

**Present:**           **Councillors:**           Gallagher (Chair), Shaikh (Vice-Chair), Doolan,  
O'Sullivan, Makarau-Schwartz, Gantly, O'Halloran,  
Parker, Russell, Court, Gill and Erdogan  
**Also Present:**       **Councillors:**           Hull, Convery, Watts and Andrews

### Councillor Troy Gallagher in the Chair

**1        APOLOGIES FOR ABSENCE (Item 1)**

None

**2        DECLARATION OF SUBSTITUTE MEMBERS (Item 2)**

None

**3        DECLARATIONS OF INTEREST (Item 3)**

None

**4        TO APPROVE MINUTES OF PREVIOUS MEETING (Item 4)**

**RESOLVED:**

That the minutes of the meeting of the Committee held on 25 March 2014 be confirmed and the Chair be authorised to sign them

**5        MATTERS ARISING FROM THE MINUTES (Item 5)**

The Chair stated that the information requested in minute 605 Quarter 3 Performance report had now been circulated to Members. There was also a laid round document in relation to comparative data with other London Boroughs on certain key indicators that was requested previously.

**6        CHAIR'S REPORT (Item 6)**

The Chair welcomed new Members of the Committee to the meeting.

**7        MEMBERSHIP, TERMS OF REFERENCE (Item 7)**

**RESOLVED:**

That the report be noted

**8        SCRUTINY TOPICS 2014/15 - VERBAL (Item 8)**

The Chair stated that it was necessary for the Committee that evening to approve the scrutiny topics for the forthcoming municipal year.

The Chair of Children's Services Scrutiny Committee laid round a list of proposals for work for the Committee for the forthcoming year.

Following consideration it was –

**RESOLVED:**

That the following topics be agreed for scrutiny –  
Environment and Regeneration – Community Energy, Fuel Poverty, Communal Heating, –  
Future topics/mini reviews - Active travel, 20 mph zones  
Housing scrutiny – Estate Services Management, Scaffolding and Work Platforms and  
review of bringing the repairs service back 'in house'  
Health and Care – to be determined at the Health and Care Scrutiny Committee on 30 July  
Children's Services – Impact of Early intervention on prevention escalation to statutory  
services, Impact of the SEN changes on children and families and Impact of the Public Law  
outline on achieving permanence – final topics to be determined at Children's Services  
Committee on 22 July  
Policy and Performance – Job Centre Plus and Income Generation

DHASS  
DE&R  
DCS  
DPH  
CE  
HODS

**9 WELFARE REFORMS SCRUTINY REVIEW 12 MONTH REPORT BACK (Item 9)**

Ian Adams, Director Financial Operations and Customer Services was present and outlined the report.

During consideration of the report the following main points were made-

- The majority of the recommendations had been implemented, however there had been difficulties in Job Centre Plus being willing and able to share data with the Council
- The Council had distributed all of its allocation of discretionary housing payment
- In April 2015 ATOS would be losing the contract for administering the work capability assessments
- It was likely that the Council would be losing Local Welfare funding from 2015 and that this had been taken to judicial review as it was not felt that the Government had fulfilled its equalities requirements
- The BEST team had links with employers and assisted residents in finding employment. Islington has also offered to be part of the Local Support Services Framework pilot which will test out arrangements for offering support at a local level to vulnerable residents who may struggle with the implementation of Universal Credit
- Islington still continued to fund the advice sector to assist residents and it also had an income maximisation team and the focus was on prevention of residents becoming homeless
- In response to a question it was stated that the average length of time a person has been unemployed and being assisted under the Local Support Services Framework is 7 years and the longest 14 years
- With regard to unemployed people with mental health problems, there were other measures that were put in place to assist them around employment and there was a specific service, Mental Health working, and that work was taking place to link in with other support services to provide better support
- The introduction of Universal Credit had been delayed and the latest information was that it would start for all new claims in Islington in 2016 and for existing claimants in 2017 although this could possibly change
- With regard to Personal Independence Payments for those currently in receipt of Disability Living Allowance this would take effect from 2015, and there were some

different aspects of entitlement and if claimants had their category lowered this could affect other benefits

- The families having to move out of the borough to date because of the welfare reforms under the Local Housing Allowance, had all been from the private rented sector however, the Council were assisting other families in this regard
- Reference was made to the problems of residents having financial difficulties by moving in and out of the benefits system if they found work and that it was important to get residents into sustainable employment
- In response to a question it was stated that one of the advantages of working with Job Centre Plus was that they could start working on each others systems and that this would assist in obtaining information in advance of changes, however there would be a need for a change to primary legislation to actually share data
- The Chair expressed the view that in his view the BEST team should be better in 'road mapping' career opportunities for employment and that there needed to be an increase in the access to employment opportunities through the BEST team. It was reported that the services to young people were still disjointed and that the BEST team were putting together a network to assist young people and details of support organisations however youth unemployment had reduced
- Members expressed the view that they would like an update to a future meeting detailing how it was intended to improve the service to young people and any gaps in provision and there was a need to challenge schools to undertake more career work with young people

**RESOLVED:**

- (a) That an update report be submitted on a quarterly basis in relation to the impact of welfare reforms on residents, and challenges the Council faces to mitigate the effect of such changes
- (b) That an update be provided to a future meeting on the measures being taken to improve services for entry into employment for young people
- (c) That the Director of Financial Operations and Customer Services provide Members with the number of BME residents that had been affected by the 'benefit cap'

DF&CS

**10 SAFER NEIGHBOURHOOD POLICING SCRUTINY REVIEW 12 MONTH REPORT BACK (Item 10)**

Councillor Paul Convery, Executive Member for Community Safety was present and was accompanied by Alva Bailey, Head of Service, Community Safety.

During consideration of the report the following main points were made –

- In relation to recommendation 1 it was stated that this had been attempted but with limited success
- Stop and search had reduced by a quarter however arrest rates had risen as a result of more intelligence led stop and search
- A new strategy was being looked at with regard to dealing with violent youth crime
- There were 9 dedicated school support officers
- Reference was made to the fact that one of the recommendations of the Committee had been that there should be more cross border work and co-operation with neighbouring forces, including the City of London Police. Councillor Convey responded that the City of London had its own separate police force and that there had been instances of co-operation and this had been particularly in the Finsbury Park area
- Reference was made to the fact that criminals could actually be found not guilty or that no further action (NFA) be taken. Members expressed the view that those with

NFA where it was known that they had connections to criminals or their associates would be kept under review to ensure that active intelligence was gathered

- A Member stated that their Safer Neighbourhood Panel rarely had a PC present and it was usually the PCSO that attended. In addition whilst stop and search may have decreased there needed to be a breakdown on ethnicity and a number of questions put to young people in the survey appeared to be 'leading' questions
- Residents were urged to report crime given the limited resources of the Police and provide active intelligence
- The view was expressed that it was for the Police to convene the Safer Neighbourhood Panels and that they needed to be reminded that it was their responsibility to ensure this happened and they operated effectively
- In addition there was a gap in the services available from the Police and other services to engage young people. It was stated that it was difficult to get young people to attend meetings and there needed to be a different approach taken to youth engagement
- Reference was made to the fact that some residents were complaining that Police were less visible locally and tending to concentrate on targeting night clubs
- In response to a question it was stated that information would be circulated as to whether safer schools officers attended the Schools Forum
- It was stated that local Police officers were now doing investigative work and as a result are more effective
- In response to a question on crime figures Councillor Convery stated that he would circulate to Members the latest MOPAC 7 crime figures to Members of the Committee
- It was noted that Islington did not suffer from serious gang violence in comparison to other areas of London

**RESOLVED:**

That Members be circulated with information as to the latest MOPAC 7 crime figures for the borough.

HOCS

**11 INCOME GENERATION - VERBAL (Item 11)**

Councillor Andy Hull, Executive Member for Finance and Performance, Kevin O'Leary, Director of Environment and Regeneration and Steve Key, Finance and Property Services, were present for consideration of this item.

A presentation was made to the Committee, a copy of which is interleaved.

During consideration of the presentation the following main points were made –

- With regard to sources of income parking was the major contributor
- It was stated that the Commercial Board were looking at all possible areas of income generation but the savings achieved were likely to be moderate given the restraints
- A Trading Company was being established by the Council and there was scope for income generation in the areas of energy and commercial waste. The view was expressed that the Trading Company should adopt a co-operative, social approach
- The view was expressed that income may be able to be obtained by offering the new 'in house' repairs service to schools, RSL's and leaseholders and by installing solar panels on schools
- Reference was made to CIL and section 106 monies and that these should reflect the rising cost of property when development was taking place. In addition offering the Council's wi fi services to Cable TV companies etc. could also be investigated



## Policy and Performance Scrutiny Committee - 21 July 2014

- There was a need to lobby Government where it was felt that there were areas the Council should have responsibility for that could generate income
- A Member expressed the view that there needed to be an emphasis on ensuring the street environment was safe to encourage active travel
- There needed to be research into the income generation measures that other Local Authorities were implementing and that these should be obtained as documentary evidence for the scrutiny
- The view was expressed that whilst officers had done good work in relation to commercial waste, there was a need to look at cost savings outside 'the box', to generate income
- Advertising could be looked at on Council vehicles and property and the proposals for a Council employment agency and lettings agency could also generate income
- In response to a question as to how the Council, as it is the forerunner for many initiatives such as the Fairness Commission market these to generate income by offering a consultancy service, the Director of Finance and Property Services stated that he would investigate this
- Discussion took place as to whether there should be more than one Trading Company, or several to minimise risk, and in order that they could remain focused on specific schemes to generate income
- Reference was made to the possibility of obtaining European Social Funding

### RESOLVED:

- (a) That the above comments be noted and included in the SID, where appropriate
- (b) That Directors be requested to investigate income generation areas in their respective departments for discussion by Members as part of the scrutiny process
- (c) That officers obtain information about income generation measures that have/are considering to be taken and circulate these to the Committee, as part of the scrutiny process
- (d) That officers investigate whether a pan London approach is possible in achieving savings/income generation and report back to the Committee on the possibilities thereon.

DE&R

12

### ANNUAL PERFORMANCE REPORT (Item 12)

Councillor Andy Hull, Executive Member Finance and Performance, was present and was accompanied by Annette Hobart, Corporate Partnerships and Performance Manager and Tim Spafford, Interim Head of the Strategy Equality and Performance Service.

Comparative data with other London Councils was circulated, copy interleaved.

During consideration of the report the following main points were made –

- Members referred to the equalities objectives and that these did not appear to have been met on a number of key performance indicators. It was stated that a range of performance indicators that affected equality but the information was linked to the Council's published equality objectives and there was a State of Equalities report published each January
- A Member expressed the view that given the high level of obesity in the borough none of the measures relating to 'Healthy Lives' related to physical activity
- Whilst the report was useful as a 'snapshot' of performance there was a need to respond to new issues coming up
- Reference was made to the fact that crime was falling in the borough but the numbers of calls to the ASB hotline had gone up and enquired the reasons for this

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- Members were informed that if they had suggestions for improvements to the report officers could consider these
- Members enquired as to the rents charged for temporary accommodation by private landlords, particularly the nightly rate for accommodation. Members requested that they be provided with examples of comparisons between the leased accommodation and the nightly rate as it was felt that some private sector landlords were charging extortionate rates

### **RESOLVED:**

- (a) That a report as to the reasons for the increase in calls to the ASB hotline be submitted to a future meeting of the Committee
- (b) That information as to the rates charged for temporary accommodation, as referred to above, be circulated to Members of the Committee

HOCS  
DHASS

### **13 PROVISIONAL OUTTURN 2013/14 (Item 13)**

A revised report was circulated to Members, copy laid round.

Councillor Andy Hull, Executive Member Finance and Performance, was present and was accompanied by Steve Key, Finance and Property Services.

### **RESOLVED:**

That the report be noted

### **14 LEADER'S PRIORITIES 2014/15 - VERBAL (Item 14)**

Councillor Richard Watts, Leader of the Council, was present and outlined the priorities for the forthcoming municipal year.

During consideration of the report the following main points were made –

- The Labour administration had been elected with the largest number of votes they had ever recorded in Council elections
- There was significant progress being made by the Employment Commission and there was now a joint team based at the municipal offices of Council and Job Centre Plus staff to assist the unemployed
- Work was being undertaken with 200 of the longest term unemployed residents of the borough and on the Bemerton Estate, with a view to taking a new approach to assisting them back into work. The project had only just started but already one long term unemployed person had been assisted to find permanent employment
- Islington was one of the pilot boroughs for the Local Support Services Framework to assist in helping long term unemployed back into work and to join up services to assist in this
- There was a target of 1500 new social housing units by 2018 and the Council were trying to get a better deal for private sector rented tenants
- The repairs service was coming back 'in house' on 1 August and there was a need to monitor this to ensure tenants were getting the best service possible
- Energy efficiency measures at Holly Park were in progress and there was an advice team to assist tenants
- Need to continue the excellent progress in schools in Islington and encourage schools to remain community schools
- Work to get changes to gyratory systems in the borough in order to free up additional space
- The Families First programme would provide services around the family

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- The view was expressed that some of the training and courses that Job Centre Plus sent people on were 'box ticking' exercises and one resident had been sent on 7 CV writing courses, which she had no need of and more appropriate training needed to be undertaken. The Council should look at schemes that have worked in assisting the unemployed and those that had not

The Chair thanked the Leader for attending.

### **15** **MONITORING REPORT (Item 15)**

#### **RESOLVED:**

That the report be noted

The meeting ended at 10.25 p.m.

**CHAIR**

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<b>SCRUTINY REVIEW INITIATION DOCUMENT (SID)</b>
Review: Outline SID to be developed for Commercialism and Income Maximisation after consultation with regional and national bodies, for example; LGA, CIPFA, NLGN.
Scrutiny Review Committee:
Director leading the Review: Kevin O’Leary – Corporate Director of Environment and Regeneration
Lead Officer: Craig Smith, Transformation Officer (Transformation and Efficiency Team)
Overall aim:  To review the commercialisation and income maximisation of council services, with the aim of maximising income opportunities.
Objectives of the review:  <ol style="list-style-type: none"> <li>1. To define what commercialism and income maximisation means within local authorities.</li> <li>2. To identify further specific income generation opportunities for 2014-2018 which will generate an annual income of £xxx.</li> <li>3. To understand identified opportunities for further commercialisation and income maximisation, and map out a four year business plan.</li> <li>4. To consider and review alternative cost saving measures which will save the Council money in order to protect frontline services from the efficiency savings that LBI has been instructed by Central Government to make over the next 4 years.</li> <li>5. A review of monies agreed as compensation payments to senior staff as part of any voluntary exit departures which is key, redundancy measures or compromise agreements</li> <li>6. To understand and alleviate the current limitations and barriers to further commercialisation and income maximisation.</li> <li>7. To examine existing models of commercialism within other Local Authorities that have successfully generated income, understanding; policy, culture and operational practice.</li> <li>8. To consider alternative models of commercialism and income maximisation such as a ‘workers cooperative.’</li> <li>9. To identify what culture and practice could be adopted by Islington Council from the private sector that would enable greater commercialisation and income maximisation by council services.</li> <li>10. To identify and mitigate for the gap in skills and commercial acumen within the council.</li> <li>11. To understand and determine how the LBI trading company will be used as a vehicle towards commercialism and income maximisation.</li> <li>12. To determine the political, legal and financial risks and implications of pursuing specific commercial and income maximising activity for the council and to offer appropriate mitigation strategies.</li> <li>13. To develop a short, medium and long term strategy for commercialisation and income maximisation in line with the council’s overall financial objectives.</li> </ol>

How is the review to be carried out: (Use separate sheets as necessary for 1-4 below)

### Scope of the Review

To review the commercialisation and income maximisation within Islington Council and examine alternative models delivered in other local authorities.

Types of evidence will be assessed by the review: (add additional categories as needed)

1. Documentary submissions:

- a) Commercial Board Discussion Paper
- b) LB Hammersmith and Fulham – Commercialisation: a great alternative to cutting costs.
- c) The London Borough of Camden – Generating income from 4G internet.
- d) Scrutiny and Income generation presentation by Steve Key.

2. It is proposed that witness evidence potentially be taken from:

- 1) Representative - (Chief Executive's Dept.)
- 2) Representative (Children's directorate)
- 3) Representative - (Adult Social Care)
- 4) Representative - (Legal Services)
- 5) Bram Kainth – Director of Public Realm
- 6) Martin Holland – Head of Highways ( Environment and Regeneration)
- 7) Kenny Wilkes – Head of Street and Environment Services (Environment Services)
- 8) Andrew Marx – Head of Building Control ( Environment and Regeneration)
- 9) Steve Key – Head of Finance (Finance Directorate)
- 10) Bill Murphy – Customer Services Director Capita
- 11) PWC
- 12) Sharon Bayliss – Director for Customer & Business Development (LBHF) (Identified by the LGA)
- 13) Fikriye Erdogan – Procurement Officer, London Borough of Camden Council (Identified by the LGA).
- 14) Buckinghamshire Council – Representative to be identified.

3. Visits

To be identified

Additional Information:

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Programme	
Key output:	To be submitted to Committee on:
1. Scrutiny Initiation Document	
2. Timetable	
3. Interim Report	
4. Final Report	

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### Report of: Executive Member for Finance and Performance

Meeting of:	Date	Ward(s)
Executive	18 <sup>th</sup> September 2014	All

## FINANCIAL POSITION AT 31<sup>st</sup> JULY 2014

### **1. SYNOPSIS**

- 1.1 This report presents the forecast outturn position for 2014-15 as at 31<sup>st</sup> July 2014. Overall, the forecast is a £1.6m General Fund overspend including corporate items. Within this, the departmental position is a forecast £2.8m overspend. The Housing Revenue Account (HRA) is forecast to break-even over the year. It is forecast that £93.9m of capital expenditure will be delivered by the end of the financial year.

### **2. RECOMMENDATIONS**

- 2.1. To note the overall forecast revenue outturn for the General Fund of a £1.6m overspend. **(Paragraph 3.1, Table 1 and Appendix 1)**
- 2.2. In line with the medium term financial strategy (MTFS), to agree the allocation of demographic contingency to Adult Social Services for the full-year effect of 2013-14 placements of (+£0.5m) and the part-year effect of 2014-15 placements (+£1.0m), and the allocation of general contingency (+£1.4m) to Adult Social Services to enable the contractors of the Provision of Comprehensive Domiciliary Care Services in Islington to pay the London Living Wage. **(Paragraph 4.10)**
- 2.3. To note that the HRA is forecast to break-even over the financial year. **(Paragraph 3.1, Table 1 and Appendix 1)**
- 2.4. To note the latest capital position and to agree capital slippage. **(Section 6, Table 2 and Appendix 2)**

### **3. CURRENT REVENUE POSITION: SUMMARY**

- 3.1. A summary position of the General Fund and Housing Revenue Account is shown in **Table 1** below with further detail contained in **Appendix 1**.

**Table 1: General Fund and HRA Estimated Outturn at 31<sup>st</sup> July 2014**

	<b>VARIANCE Month 4 (£000)</b>
<b><u>GENERAL FUND</u></b>	
Finance and Resources	(96)
Chief Executive's	(84)
Core Children's Services (Excluding Schools)	0
Environment and Regeneration	966
Housing and Adult Social Services	1,993
Public Health	0
Net Departments	<b>2,779</b>
Corporate Items	(1,163)
<b>Total excluding contingencies</b>	<b>1,616</b>
Unallocated contingency budgets	0
<b>TOTAL PROJECTED (UNDER)/OVERSPEND</b>	<b>1,616</b>
<b><u>HOUSING REVENUE ACCOUNT</u></b>	
<b>NET (SURPLUS) / DEFICIT</b>	<b>0</b>

### **4. GENERAL FUND**

#### **Finance and Resources Department (-£0.1m)**

- 4.1. The Finance and Resources Department is currently forecasting an underspend of (-£0.1m) made up of staffing underspends.

#### **Chief Executive's Department (-£0.1m)**

- 4.2. An underspend of (-£0.1m) due to staffing underspends is also forecast in the Chief Executive's department.

#### **Children's Services (General Fund: zero variance, Schools: -£2.6m)**

- 4.3. Children's Services is continuing to meet the challenge of meeting its four main strategic priorities in the face of continuing budget cuts through transformational change, these priorities being:

- 4.3.1. Improving key outcomes by age 19 and narrowing the gap through outstanding health services, schools and children's centres.
- 4.3.2. Ensuring play, youth and leisure opportunities for children and young people.
- 4.3.3. Transforming early intervention and prevention support for vulnerable children and families.
- 4.3.4. Ensuring children are safe at home, at school and in the community.

- 4.4. A break-even position is forecast for the General Fund (non schools) Children's Services budget.

### **Schools (-£2.6m)**

- 4.5. A Dedicated Schools Grant (DSG) underspend of £2.6m (1.6% of DSG) is forecast. This is in the main due to the carry forward of Early Years DSG funding from 2013-14 that will be used to smooth in expected DfE funding reductions for the statutory entitlement for free childcare for deprived 2-year olds from 2015, when funding will be allocated to local authorities based on take-up.
- 4.6. DSG variances are managed through the Schools Forum.

### **Environment and Regeneration (+£1.0m)**

- 4.7. The Environment and Regeneration Department is currently forecasting an overspend of (+£1.0m) made up of:
  - 4.7.1. Underachievement of Building Control income (+£0.5m).
  - 4.7.2. Within Development Control, (+0.1m) pressure relating to staffing costs and a (+£0.1m) pressure on legal costs relating to planning appeals offset by an overachievement on pre-application advice income (-£0.1m).
  - 4.7.3. Overspend on the Local Development Framework within Spatial Planning & Transport as a result of additional workload relating to supplementary planning documents (+£0.1m).
  - 4.7.4. Underachievement of libraries income targets due to a fall in library footfall and declining resource rentals (+£0.3m).
  - 4.7.5. Underachievement of income (+£0.1m) and staff budget pressures (+£0.1m) in the Business & Corporate Geographic Information Systems (GIS) service areas.
  - 4.7.6. Shortfall on Houses in Multiple Occupation (HMO) licence income due to a fall in applications (+£0.1m).
  - 4.7.7. Staff costs within Commercial Environmental Health (+£0.1m).
  - 4.7.8. (+£0.1m) in Street Environmental Services relating to the provision of winter service vehicle annual hire charges.
  - 4.7.9. Additional parking permits, suspension and Pay and Display income (-£0.3m).
  - 4.7.10. Additional income within Highways and Energy Services (-£0.1m), underspends in reactive maintenance and policy & strategy (-£0.1m), offset by unbudgeted legal costs (+£0.1m).
  - 4.7.11. Additional income forecast within Energy Advice and overachievement of fee income within the Design Review Panel from review meetings (-£0.1m).

### **Housing and Adult Social Services (+£2.0m)**

- **Adult Social Care (zero variance)**

- 4.8. Adult Social Services continues to be impacted by demographic pressures, increasing demand for services, and rising resident expectations in levels of service provided.
- 4.9. To contain budgetary pressures, achieve budget savings targets and improve services, the department is undergoing a 'Moving Forward' programme of transformation. This includes work-streams promoting Independence, Choice and Support; achieving commissioning efficiencies by Transforming the Market, increasing integration between Adult Social Care, Housing and Health partners, and implementing New Ways of Working.

4.10. There is a forecast break-even position for Adult Social Services. In line with the MTFS, this forecast includes the allocation of demographic contingency for the full-year effect of 2013-14 placements of (+£0.5m) and the part-year effect of 2014-15 placements (+£1.0m), and the allocation of general contingency (+£1.4m) to enable the contractors of the Provision of Comprehensive Domiciliary Care Services in Islington to pay the London Living Wage.

- **Housing General Fund (+2.0m)**

4.11. The Housing General Fund continues to be impacted by increased demand for temporary accommodation (TA) and the increased cost of supplying it, both of which have been made worse by ongoing changes to the housing benefit regulations (implementation of Local Housing Allowance caps) and the changes to the welfare support system. This has resulted in a gross financial pressure of £2m in 2014-15.

4.12. There has been some mitigation of the impact of the £500 per week benefit cap in that TA households affected are currently in receipt of transitional Discretionary Housing Payment protection.

4.13. The main actions being taken to control the pressure are:

4.13.1. Options and service delivery strategies have been considered and are currently in the process of being implemented that aim to reduce: the numbers of admissions and consequently the number of families being placed in TA, the length of stay and the cost of procuring TA.

4.13.2. The extent to which the different approaches/strategies are successful is under constant review and the financial impact will be closely monitored as the financial year progresses.

4.13.3. There will be a recommendation at year-end to offset the pressure corporately on a one-off basis pending ongoing management actions to bring the pressure down, compensating underspends elsewhere in the Council and the availability of suitable corporate resources to apply.

**Public Health (zero variance)**

4.14. Public Health is funded via a ring-fenced grant of £25.4m for 2014-15. The public health grant is committed against existing public health services and programmes, continuing from the previous year and transferred to the Council via a transfer scheme in April 2013, and public health services and programmes included in larger NHS contracts. The grant is forecast to be spent in line with the overall allocation.

**Corporate Items (-£1.2m)**

4.15. The Council continues to follow a successful Treasury Management Strategy of shorter-term borrowing at low interest rates. The current forecast is that this will save the General Fund (-£1.5m) in interest charges over the financial year. The Treasury Management Strategy is kept under constant review to ensure that available resources are optimised and the longer-term interest rate position reviewed.

4.16. In addition, (-£0.5m) upfront income from leasing street furniture to network operators and (-£0.2m) compensatory grant income has been received due to the impact of Government policies on our retained business rates income.

4.17. Offsetting this is a pressure of (+£1.0m) created by uncontrollable expenditure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National

Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).

#### **Contingencies (zero variance)**

- 4.18. Following the allocation of demographic contingency to Adult Social Services relating to the full-year effect of 2013-14 placements (+£0.5m) and the part-year effect of 2014-15 placements (+£1.0m), and the allocation of general contingency (+£1.4m) to Adult Social Services to enable the contractors of the Provision of Comprehensive Domiciliary Care Services in Islington to pay the London Living Wage (**paragraph 4.10 of this report**), the 2014-15 contingency budget has been fully allocated.

## **5. HOUSING REVENUE ACCOUNT**

- 5.1. The HRA is forecast to be balanced in 2014-15, after the application of contingency and a drawdown from working balances. The detailed variances within this break-even position are as follows:

5.1.1. A projected overspend on repairs and maintenance as a result of the refurbishment of Brewery Road (+1.2m); purchase of vehicles (+£2.4m), other repairs costs including IT, tooling, protective clothing and workshop costs (+£1.2m); and the part-year effect of bringing the housing repairs service in-house (+£4.2m).

5.1.2. One-off pressures due to the impact of the Welfare Reforms (+£0.6m); improvements to Open Spaces (+£0.5m); additional CCTV project costs (+£1.2m).

5.1.3. A pressure of (+0.2m) following the increase in the employer superannuation rate.

5.1.4. *The above pressures of (+11.5m) are offset by:*

5.1.5. A (-£3.1m) saving for the HRA in relation to reduced interest on borrowing.

5.1.6. Additional income of (-£0.6m) from rents and tenant service charges as a result of implementing the formula (target) rent policy in respect of re-let properties.

5.1.7. Additional rent (-£0.1m) from commercial properties.

5.1.8. Reduced energy costs of (-£0.5m).

5.1.9. In-year drawdowns from HRA annual contingency budget of (-£3.5m) and HRA working balances of (-£3.7m). This will reduce HRA working balances from £14.1m at the end of 2013-14 to £10.4m at the end of 2014-15.

## **6. CAPITAL PROGRAMME**

- 6.1. As the end of period 4, £15.3m of capital expenditure has been delivered. The forecast is that £93.9m of capital expenditure will be delivered by the end of the financial year with slippage of £21.1m into future financial years. This is set out by department in **Table 2** below with the latest 2014-15 capital programme detailed at **Appendix 2**.

**Table 2: 2014-15 Capital Programme by Department**

Department	2014-15 Budget	Expenditure to Period 4	2014-15 Forecast Expenditure	Slippage
	(£m)	(£m)	(£m)	(£m)
Adult Social Services	3.9	0.4	3.9	0.0
Housing	64.8	11.2	56.0	(8.8)
Children's Services	13.9	1.2	9.7	(4.2)
Environment and Regeneration	28.7	1.5	20.6	(8.1)
Finance and Resources	3.2	0.8	3.2	0.0
Corporate Projects	0.5	0.2	0.5	0.0
<b>Total</b>	<b>115.0</b>	<b>15.3</b>	<b>93.9</b>	<b>(21.1)</b>

**Housing and Adult Social Services (£8.8m slippage)**

- 6.2. New Homes Programme (£8.8m) – Based on latest scheme projections, forecast expenditure in 2014-15 is now £18m against the current 2014-15 budget of £26.8m. The Council is actively involving residents and stakeholders in the new homes decision making process. Consultations have led to schemes being re-designed and consequently have had an impact on the timing of scheme starts and the associated timing of expenditure.

**Children's Services (£4.2m slippage)**

- 6.3. The Bridge Free School (£1.5m) – Re-profiling of expenditure as works are not due to commence until 2015-16.
- 6.4. Dowrey Street Pupil Referral Unit (£1.0m) – Re-profiling of expenditure as works are not due to commence until later in the year.
- 6.5. Moreland School (£0.7m) – Works are currently being tendered and re-profiling of expenditure to reflect the latest scheme profile.
- 6.6. Early Years 2 Year Old Places (£0.8m) – Re-profiling of expenditure to reflect the latest scheme projections.
- 6.7. Bulge Class at Pakeman (£0.2m) – Re-profiling of expenditure as works are not due to commence until 2015-16.

**Environment & Regeneration (£8.1m slippage)**

- 6.8. Leisure Capital Programme (£4.3m) – At the time of setting the 2014-15 budget the new leisure contract was still being tendered; now that the new contract has been awarded and the profile of capital schemes worked up further, this slippage is based on the expenditure that is now estimated to be incurred from 2014-15.
- 6.9. External Wall Insulation (EWI) scheme (£2.0m) – Due to planning delays, work will not commence until later in the year, resulting in expenditure being re-profiled to 2015-16.
- 6.10. Corporate Fleet Programme (£1.0m) – New Technically, Environmentally and Economically Practicable (TEEP) regulations have an impact on the way in which we will collect refuse and recycle. While the implications of this are being reviewed, the refuse service cannot specify the vehicles that they require and the expenditure has been re-profiled to 2015-16.
- 6.11. Greenspace projects at Whittington Park/Hocking Hall (£0.4m) and Archway Park (£0.4m) – Hocking Hall works have been delayed due to the need to monitor subsidence

and Archway Park scheme implementation delayed following consultation with stakeholders.

## **7. IMPLICATIONS**

### **Financial Implications**

- 7.1. These are included in the main body of the report.

### **Legal Implications**

- 7.2. In practical terms the law requires that the Council must always plan to balance its spending plans against resources so as to avoid a deficit occurring in any year. Accordingly, Members need to be reasonably satisfied that expenditure is being contained within budget and that the net savings targets for the current financial year will be achieved so as to ensure that income and expenditure balance.

### **Environmental Implications**

- 7.3. This report does not have any direct environmental implications.

### **Resident Impact Assessment (RIA)**

- 7.4. A RIA was carried out for the 2014-15 Budget Report approved by Full Council. This report notes the financial performance of the Council for the year to date but does not have any direct policy implications; therefore, it is not considered necessary to carry out a separate RIA for this report.

**Background papers:** None

#### **Responsible Officers:**

Mike Curtis  
Corporate Director of Finance & Resources

Steve Key  
Assistant Director (Service Finance)

#### **Report Author:**

Martin Houston  
Strategic Financial Advisor

**Signed by**



Executive Member for Finance and  
Performance

8 September  
2014

Date

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## Appendix 1 - Revenue Budget Monitoring Month 4 2014-15

<b>GENERAL FUND</b>				
Department/Service Area	Original Budget £'000	Current Budget £'000	Forecast Outturn £'000	Variance Month 4 £'000
<b>FINANCE AND RESOURCES</b>				
Property	1,527	(68)	(102)	(34)
Financial Management	(2,564)	(2,617)	(2,617)	0
Corporate Director of Finance and Resources	25	0	(91)	(91)
Financial Operations and Customer Services	8,047	7,230	7,223	(7)
Digital Services and Transformation	(31)	(1,478)	(1,442)	36
Internal Audit	643	714	714	0
<b>Total</b>	<b>7,647</b>	<b>3,781</b>	<b>3,685</b>	<b>(96)</b>
<b>CHIEF EXECUTIVE'S DEPARTMENT</b>				
Chief Executive	(140)	(18)	(78)	(60)
Governance and Human Resources	462	1,597	1,586	(11)
Strategy and Community Partnerships	6,678	7,900	7,887	(13)
<b>Total</b>	<b>7,000</b>	<b>9,479</b>	<b>9,395</b>	<b>(84)</b>
<b>CHILDREN'S SERVICES</b>				
Learning and Schools	29,408	29,902	27,257	(2,645)
Partnerships and Support Services	9,984	11,401	11,401	0
Targeted and Specialist Children and Families	37,602	40,762	40,762	0
<b>Total</b>	<b>76,994</b>	<b>82,065</b>	<b>79,420</b>	<b>(2,645)</b>
<b>ENVIRONMENT AND REGENERATION</b>				
Directorate	0	(92)	(92)	0
Planning and Development	2,311	2,202	2,981	779
Public Protection	10,761	10,572	11,144	572
Public Realm	23,143	26,203	25,818	(385)
<b>Total</b>	<b>36,215</b>	<b>38,885</b>	<b>39,851</b>	<b>966</b>

## Appendix 1 - Revenue Budget Monitoring Month 4 2014-15

Department/Service Area	Original Budget £'000	Current Budget £'000	Forecast Outturn £'000	Variance Month 4 £'000
<b>HOUSING &amp; ADULT SOCIAL SERVICES</b>				
Temporary Accommodation (Homelessness Direct)	612	612	2,622	2,010
Housing Benefit	880	880	880	0
Housing Administration	1,993	2,340	2,340	0
Housing Needs (Homeless Indirect)	1,908	1,908	1,908	0
Housing Development and Strategy	248	248	248	0
<b>Housing General Fund Total</b>	<b>5,641</b>	<b>5,988</b>	<b>7,998</b>	<b>2,010</b>
Adult Social Care	31,314	31,447	31,539	92
Community Services	15,219	16,955	17,002	47
Strategy and Commissioning	31,563	33,504	33,348	(156)
<b>Adult Social Services Total</b>	<b>78,096</b>	<b>81,906</b>	<b>81,889</b>	<b>(17)</b>
<b>HASS Total</b>	<b>83,737</b>	<b>87,894</b>	<b>89,887</b>	<b>1,993</b>
<b>PUBLIC HEALTH</b>				
NHS Health Checks	477	358	370	12
Obesity and Physical Activity	762	863	850	(13)
Other Public Health	(20,924)	(21,069)	(20,999)	70
Sexual Health	8,534	8,546	8,621	75
Smoking & Tobacco	949	665	645	(20)
Substance Misuse	8,938	8,858	8,832	(26)
Children and Young People	1,264	1,779	1,662	(117)
	<b>0</b>	<b>0</b>	<b>(19)</b>	<b>(19)</b>
Less Projected Ring-Fenced Schools Related Underspend			2,645	2,645
Less Projected Ring-Fenced Public Health Underspend			19	19
<b>GROSS DEPARTMENT TOTAL</b>	<b>211,593</b>	<b>222,104</b>	<b>224,883</b>	<b>2,779</b>
<b>CORPORATE ITEMS</b>				
Corporate and Democratic Core / Non Distributed Costs	16,626	16,675	16,675	0
Insurance Fund	(300)	(300)	(300)	0
Transfer to/(from) Reserves	6,727	831	831	0
Levies	22,273	22,273	22,473	200
Appropriations / Technical Accounting Entries	0	0	0	0
Provisions	0	0	0	0
Corporate Financing Account	(13,277)	(13,275)	(14,776)	(1,501)
Unringfenced Grants	(15,996)	(15,996)	(15,996)	0
IAS19	0	0	0	0
Other Corporate Items	2,525	1,536	642	(894)
Core Government Funding / Council Tax	(234,117)	(234,117)	(234,117)	0
No Recourse to Public Funds	268	269	1,301	1,032
<b>Corporate Items Total</b>	<b>(215,271)</b>	<b>(222,104)</b>	<b>(223,267)</b>	<b>(1,163)</b>
<b>TOTAL NET OF CORPORATE ITEMS</b>	<b>(3,678)</b>	<b>0</b>	<b>1,616</b>	<b>1,616</b>
Demographic Contingencies	2,377	0	0	0
General Contingencies	1,300	0	0	0
<b>GENERAL FUND TOTAL</b>	<b>0</b>	<b>0</b>	<b>1,616</b>	<b>1,616</b>

## Appendix 1 - Revenue Budget Monitoring Month 4 2014-15

Department/Service Area	Original Budget £'000	Current Budget £'000	Forecast Outturn £'000	Variance Month 4 £'000
<b>HOUSING REVENUE ACCOUNT</b>				
Dwelling Rents	(147,657)	(147,657)	(148,207)	(550)
Non Dwelling Rents	(1,708)	(1,708)	(1,708)	0
Heating Charges	(2,268)	(2,268)	(2,268)	0
Leaseholders Charges	(9,495)	(9,495)	(9,495)	0
Other Charges for Services and Facilities	(14,251)	(14,063)	(14,063)	0
HRA Subsidy Receivable	0	0	0	0
PFI 1 Credit	(6,140)	(6,140)	(6,140)	0
PFI 2 Credit	(16,715)	(16,715)	(16,715)	0
Interest Receivable	(390)	(390)	(390)	0
Reduced Provision For Bad Debt	0	0	0	0
Contribution from General Fund	(833)	(833)	(833)	0
<b>Gross Income</b>	<b>(199,457)</b>	<b>(199,269)</b>	<b>(199,819)</b>	<b>(550)</b>
Repairs & Maintenance	23,100	23,102	28,502	5,400
Revenue Contribution to Capital	10,594	10,594	15,744	5,150
General Management	44,657	46,285	47,153	868
PFI 1 Payments	10,921	10,921	10,921	0
PFI 2 Payments	28,355	28,355	28,355	0
Contribution to PFI Smoothing Fund	61	61	1	(60)
Special Services	16,184	14,366	13,943	(423)
Rents, Rates, Taxes and Other Charges	740	740	640	(100)
Capital Financing Costs	60,610	60,610	57,510	(3,100)
Bad Debt Provisions	750	750	750	0
HRA Contingency and Growth	3,485	3,485	0	(3,485)
<b>Gross Expenditure</b>	<b>199,457</b>	<b>199,269</b>	<b>203,519</b>	<b>4,250</b>
<b>Drawdown from HRA Balances</b>	<b>0</b>	<b>0</b>	<b>(3,700)</b>	<b>(3,700)</b>
<b>Net (Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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**Appendix 2 - Capital Programme Monitoring Month 4 2014-15**

	Capital Budget 2014-15						Year To Date	
	Original Budget £	Slippage In £	Capital Virements £	Changes In Resources £	Slippage Out £	Current Budget £	Expenditure £	% Spend Against Budget
<b>ADULT SOCIAL SERVICES</b>								
AIDS AND ADAPTATIONS	2,770,000	308,327	75,000			3,153,327	258,000	8.2%
OTHER ADSS CAPITAL	705,000	160,738	(75,000)			790,738	112,000	14.2%
<b>TOTAL ADULT SOCIAL SERVICES</b>	<b>3,475,000</b>	<b>469,065</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,944,065</b>	<b>370,000</b>	<b>9.4%</b>
<b>HOUSING</b>								
<b>MAJOR WORKS &amp; IMPROVEMENTS</b>	<b>39,110,000</b>	<b>(1,480,820)</b>	<b>-</b>	<b>384,836</b>	<b>-</b>	<b>38,014,016</b>	<b>8,348,000</b>	<b>22.0%</b>
<b>NEW HOMES</b>	<b>23,979,000</b>	<b>2,460,280</b>	<b>-</b>	<b>391,431</b>	<b>-</b>	<b>26,830,711</b>	<b>2,897,000</b>	<b>10.8%</b>
<b>TOTAL HOUSING</b>	<b>63,089,000</b>	<b>979,460</b>	<b>-</b>	<b>776,267</b>	<b>-</b>	<b>64,844,727</b>	<b>11,245,000</b>	<b>17.3%</b>
<b>TOTAL HOUSING &amp; ADULT SOCIAL SERVICES</b>	<b>66,564,000</b>	<b>1,448,525</b>	<b>-</b>	<b>776,267</b>	<b>-</b>	<b>68,788,792</b>	<b>11,615,000</b>	<b>16.9%</b>
<b>CHILDREN'S SERVICES</b>								
<b>PRIMARY SCHOOLS</b>	<b>5,655,913</b>	<b>1,468,264</b>	<b>(147,131)</b>	<b>3,969,196</b>	<b>-</b>	<b>10,946,242</b>	<b>933,934</b>	<b>8.5%</b>
<b>EARLY YEARS</b>	<b>1,120,900</b>	<b>290,116</b>	<b>-</b>	<b>600,000</b>	<b>-</b>	<b>2,011,016</b>	<b>133,195</b>	<b>6.6%</b>
<b>YOUTH CENTRES</b>	<b>-</b>	<b>41,834</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,834</b>	<b>41,833</b>	<b>100.0%</b>
<b>CHILDREN'S OTHER</b>	<b>-</b>	<b>244,736</b>	<b>147,131</b>	<b>476,162</b>	<b>-</b>	<b>868,029</b>	<b>134,498</b>	<b>15.5%</b>
<b>TOTAL CHILDREN'S SERVICES</b>	<b>6,776,813</b>	<b>2,044,950</b>	<b>-</b>	<b>5,045,358</b>	<b>-</b>	<b>13,867,121</b>	<b>1,243,460</b>	<b>9.0%</b>
<b>ENVIRONMENT &amp; REGENERATION</b>								
<b>PLANNING &amp; DEVELOPMENT</b>								
ARCHWAY DEVELOPMENT	255,000	23,556	-	-	-	278,556	36,917	13.3%
SECTION 106	2,000,000	-	(2,000,000)	-	-	-	3,190	
TRANSPORT PLANNING	40,000	10,000	-	-	-	50,000	21,400	42.8%
<b>TOTAL PLANNING AND DEVELOPMENT</b>	<b>2,295,000</b>	<b>33,556</b>	<b>(2,000,000)</b>	<b>-</b>	<b>-</b>	<b>328,556</b>	<b>61,507</b>	<b>18.7%</b>
<b>PUBLIC PROTECTION</b>								
DISABLED FACILITIES	601,000	20,348	378,652	-	-	1,000,000	217,556	21.8%
EMPRTY PROPERTIES	-	-	258,130	-	-	258,130	17,250	6.7%
LIBRARIES	100,000	2,623	-	(70,201)	-	32,422	9,260	28.6%
PRIVATE SECTOR HOUSING	1,300,000	52,986	(636,782)	-	-	716,204	85,470	11.9%
<b>TOTAL PUBLIC PROTECTION</b>	<b>2,001,000</b>	<b>75,957</b>	<b>-</b>	<b>(70,201)</b>	<b>-</b>	<b>2,006,756</b>	<b>329,536</b>	<b>16.4%</b>
<b>PUBLIC REALM</b>								
BOILER REPLACEMENT PROGRAMME	867,050	163,697	-	-	-	1,030,747	435,897	42.3%
COMBINED HEAT AND POWER	900,000	341,989	-	(205,764)	-	1,036,225	2,953	0.3%
FLEET MANAGEMENT	8,000,000	(967,318)	-	-	-	7,032,682	175,488	2.5%
GREENSPACE	883,000	274,412	574,038	(51,313)	-	1,680,137	47,001	2.8%
HIGHWAYS	1,400,000	362,706	155,649	(168,221)	-	1,750,134	27,100	1.5%
HOME ENERGY EFFICIENCY	-	115,583	-	-	-	115,583	-	0.0%
IRONMONGER ROW BATHS	-	434,003	-	-	-	434,003	14,047	3.2%
LEISURE	5,250,000	17,882	1,270,314	227,209	-	6,765,405	41,350	0.6%
OTHER ENERGY EFFICIENCY	2,500,000	-	-	-	-	2,500,000	-	0.0%
TRAFFIC AND ENGINEERING	3,180,000	393,123	-	475,430	-	4,048,553	334,791	8.3%
<b>TOTAL PUBLIC REALM</b>	<b>22,980,050</b>	<b>1,136,077</b>	<b>2,000,001</b>	<b>277,341</b>	<b>-</b>	<b>26,393,469</b>	<b>1,078,627</b>	<b>4.1%</b>
<b>TOTAL ENVIRONMENT &amp; REGENERATION</b>	<b>27,276,050</b>	<b>1,245,590</b>	<b>1</b>	<b>207,140</b>	<b>-</b>	<b>28,728,781</b>	<b>1,469,670</b>	<b>5.1%</b>
<b>FINANCE &amp; PROPERTY</b>								
FINANCE	-	96,128	-	-	-	96,128	-	0.0%
ICT	1,500,000	1,578,154	-	-	-	3,078,154	796,322	25.9%
<b>TOTAL FINANCE</b>	<b>1,500,000</b>	<b>1,674,282</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,174,282</b>	<b>796,322</b>	<b>25.1%</b>
<b>TOTAL FINANCE AND PROPERTY</b>	<b>1,500,000</b>	<b>1,674,282</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,174,282</b>	<b>796,322</b>	<b>25.1%</b>
<b>CORPORATE</b>								
CORPORATE PROJECTS	-	540,330	-	-	-	540,330	210,831	39.0%
<b>TOTAL CORPORATE</b>	<b>-</b>	<b>540,330</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>540,330</b>	<b>210,831</b>	<b>39.0%</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>102,116,863</b>	<b>6,953,677</b>	<b>1</b>	<b>6,028,765</b>	<b>-</b>	<b>115,099,306</b>	<b>15,335,283</b>	<b>13.3%</b>

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**Report of: Assistant Director Governance and Human Resources**

<b>Meeting of</b>	<b>Date</b>	<b>Agenda Item</b>	<b>Ward(s)</b>
<b>Policy and Performance Scrutiny Committee</b>	29 September 2014	G1	All

<b>Delete as appropriate</b>	<b>Exempt</b>	<b>Non-exempt</b>
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**SUBJECT: MONITORING OF RECOMMENDATIONS OF SCRUTINY COMMITTEES TIMETABLE FOR TOPICS, POLICY AND PERFORMANCE COMMITTEE'S WORK PROGRAMME, KEY DECISIONS**

**1. Synopsis**

To inform the Policy and Performance Scrutiny Committee of the timetable of the Review Committees scrutiny topics for the remainder of the municipal year, the timetable for monitoring the recommendations of the Review Committees, the current situation on the Policy and Performance Scrutiny Committee's work programme, and Key Decisions.

**2. Recommendation**

That the Policy and Performance Scrutiny Committee note the timetable and the arrangements for monitoring the recommendations of the Scrutiny Committees, the current work programme, which will be amended following the agreement of scrutiny reviews 2014/15 and the key decisions.

**3. Background**

Attached to this report at Appendix A are the details of the work programme and timetable for the Committees for the remainder of the municipal year, at Appendix B is the arrangements for monitoring the recommendations of review committees, Appendix C are the key decisions, Appendix D is the Policy and Performance Scrutiny Committee's work programme.

PTO

## **4. Implications**

### **4.1 Environment Implications**

None specific at this stage

### **4.2 Legal Implications**

Not applicable

### **4.3 Financial Implications**

None specific at this stage

### **4.4 Equality Impact Assessment**

None specific at this stage

Final Report Clearance

Signed by

Assistant Director Governance and Human  
Resources

Date

Received by

Head of Democratic Services

Date

Report Author: Peter Moore  
Tel: 020 7527 3252  
Fax: 020 7527 3256  
E-mail: peter.moore@islington.gov.uk



**OUTSTANDING SCRUTINY REVIEWS – UPDATED JULY 2014**

<b>SCRUTINY REVIEW</b>	<b>SCRUTINY COMMITTEE</b>	<b>DATE FINAL REVIEW REPORT SUBMITTED TO EXECUTIVE</b>	<b>PERIOD EXECUTIVE MEMBER RESPONSE TO REC'S DUE</b> (3-6 months after submission to Exec)	<b>RESPONSE TO RECOMMENDATIONS SUBMITTED TO EXECUTIVE?</b>	<b>12 MONTH REPORT DUE TO ORIGINAL SCRUTINY COMMITTEE</b>	<b>LEAD OFFICER</b>
<b>2012/13:</b>						
GP Appointment Systems	Health Scrutiny	HWBB - TBC 23 Oct Exec	Jan 2014 – Mar 2014	TBA	TBC	Julie Billett
Air Quality	Regeneration & Employment Review	21 May 2013	June 2013 – Sept 2013	4 Dec 2013 JB 14 Jan 2014 Exec	Dec 2014	Savva Mina Paul Clift
Planning Committee Structure	Regeneration & Employment Review	7 Jan 2014 JB 6 Feb 2014 Exec	March - May 2014	1 April 2014 JB 12 May 2014 Exec	Nov 2014	Karen Sullivan
<b>2013/14:</b>						
Business Start Up	Regeneration and Employment Review	3 April 2014 Exec	May 2014 - July 2014	17 July 2014 JB ✓ 18 Sept 2014 Exec	April 2015	Pete Courtie
Procurement	Policy and Performance Scrutiny	1 April 2014 JB 12 May 2014 Exec	May 2014 - July 2014	17 July 2014 JB ✓ 18 Sept 2014 Exec	May 2015	Andy Nutter
Blacklisting	Policy and Performance Scrutiny	16 Dec 2013 Leadership 14 Jan 2014 Exec	Jan 2014 -April 2014	6 March 2014 Exec	May 2015	Andy Nutter
Private Rented sector	Communities Review	6 March 2014 Exec	N/A	6 March 2014 Exec	May 2015	Jan Hart & Maxine Holdsworth

**NEW SCRUTINY REVIEWS 2014/15:**

SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Income Generation	Policy and Performance	(final report PPS 8 Dec – no JB) Exec 15 Jan 2015				
Job Centre Plus	Policy and Performance	JB 23 June 2015 Exec 16 July 2015				
Estate Services Management	Housing	JB 23 June 2015 Exec 16 July 2015				
Scaffolding / Work Platforms	Housing	JB 23 June 2015 Exec 16 July 2015				
Bringing services back in-house (start Jan 2015)	Housing	TBC				
Impact of Early Interventions in preventing escalation to statutory services	Children's	TBC (Final report back to committee July 2015).				
Impact of special educational needs changes on children and families	Children's	TBC (Final report back to committee July 2015).				

**NEW SCRUTINY REVIEWS 2014/15 Cont/d...:**

Community Energy	Environment and Regeneration	JB 23 June 2015 Exec 16 July 2015				
Fuel Poverty	Environment and Regeneration	JB 23 June 2015 Exec 16 July 2015				
Communal Heating (4-5 month review)	Environment and Regeneration	JB 21 April 2015 Exec 21 May 2015				
Active Travel (possible topic to start February 2015)	Environment and Regeneration	JB 23 June 2015 Exec 16 July 2015				
Recycling (possible topic to start February 2015)	Environment and Regeneration	JB 23 June 2015 Exec 16 July 2015				
Review of 20mph limit (may be report back or mini-review)	Environment and Regeneration	TBC				
Patient Feedback or Older People's access to care (to be confirmed)	Health	TBC				

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# FORWARD PLAN OF KEY DECISIONS



# ISLINGTON

## **KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS FOR THE PERIOD TO THE EXECUTIVE MEETING ON 23 OCTOBER 2014 AND BEYOND**

Page 33

**Lesley Seary  
Chief Executive  
Islington Council  
Town Hall  
Upper Street  
London N1 2UD**

Contact Officer: Mary Green  
Democratic Services  
E-Mail: [democracy@islington.gov.uk](mailto:democracy@islington.gov.uk)  
Telephone: 020 7527 3005  
Website: <http://democracy.islington.gov.uk/>

Published on 5 September 2014

# FORWARD PLAN OF KEY DECISIONS

## KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

### FOR THE PERIOD TO THE EXECUTIVE MEETING ON 23 OCTOBER 2014 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to [democracy@islington.gov.uk](mailto:democracy@islington.gov.uk) to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

**Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.**

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
1.	Procurement Strategy Approval - Parking Pay by Phone Contract	All Wards	Executive	18 September 2014	None	Open	Bram Kainth <a href="mailto:bram.kainth@islington.gov.uk">bram.kainth@islington.gov.uk</a>  Councillor Claudia Webbe, Executive Member for Environment <a href="mailto:claudia.webbe@islington.gov.uk">claudia.webbe@islington.gov.uk</a>
2. Page 35	Procurement Strategy for Housing Repairs - Lift Maintenance	All Wards	Executive	18 September 2014	None	Open	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
3.	Building New Council Homes: Acquisition of 24 new affordable homes at 443-449 Holloway Road	St George's	Executive	18 September 2014	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
4.	Procurement Strategy Occupational Health Services	All	Executive	18 September 2014	None	Open	Debra Norman <a href="mailto:Debra.Norman@islington.gov.uk">Debra.Norman@islington.gov.uk</a>  Councillor Andy Hull, Executive Member for Finance & Performance <a href="mailto:andy.hull@islington.gov.uk">andy.hull@islington.gov.uk</a>

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
5.	Support to local voluntary organisations: Islington Community Fund	All	Voluntary and Community Sector Committee	30 September 2014	None	Open	Lela Kogbara <a href="mailto:lela.kogbara@islington.gov.uk">lela.kogbara@islington.gov.uk</a>  Councillor Rakhia Ismail, Executive Member for Community Development <a href="mailto:rakhia.ismail@islington.gov.uk">rakhia.ismail@islington.gov.uk</a>
6. Page 36	Richard Cloudesley School Site	Bunhill	Executive	23 October 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of a particular person (including the authority holding that information)	Eleanor Schooling <a href="mailto:eleanor.schooling@islington.gov.uk">eleanor.schooling@islington.gov.uk</a>  Councillor Joe Caluori, Executive Member for Children & Families <a href="mailto:joe.caluori@islington.gov.uk">joe.caluori@islington.gov.uk</a>
7.	Feasibility Study for a Social Lettings Agency in Islington	All Wards	Executive	23 October 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of a particular person (including the authority holding that information)	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**



# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
	8. Procurement Strategy Approval for On-street CCTV supply, installation and maintenance	All Wards	Executive	23 October 2014	None	Open	Bram Kainth <a href="mailto:bram.kainth@islington.gov.uk">bram.kainth@islington.gov.uk</a>  Councillor Claudia Webbe, Executive Member for Environment <a href="mailto:claudia.webbe@islington.gov.uk">claudia.webbe@islington.gov.uk</a>
Page 37	9. Insurance claims handling contract	All	Corporate Director Finance and Resources	31 October 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors	Mike Curtis <a href="mailto:Mike.curtis@islington.gov.uk">Mike.curtis@islington.gov.uk</a>  Councillor Andy Hull, Executive Member for Finance & Performance <a href="mailto:andy.hull@islington.gov.uk">andy.hull@islington.gov.uk</a>
37	New Build Contract Award - Bramber House / John Barnes Library	St George's	Executive	27 November 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
	12. New Build Contract Award - Goodinge	Holloway	Executive	27 November 2014	<b>None</b>	<b>Part exempt</b> <b>An appendix may refer to information relating to the financial or business affairs of contractors.</b>	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
13.	Greenspace and Leisure Fees and Charges 2015	All	Executive	27 November 2014	None	Open	Bram Kainth <a href="mailto:bram.kainth@islington.gov.uk">bram.kainth@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
14.	Contract award for the provision of 23 new homes and a new community centre on Ivy Hall, Holly Park Estate	Tollington	Executive	27 November 2014	None	Part exempt An appendix may refer to informaton relating to the financial or business affairs of contractors.	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
15.	Waiver for Islington Sexual and Reproductive Contract with CNWL	All Wards	Executive	27 November 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Julie Billett <a href="mailto:julie.billett@islington.gov.uk">julie.billett@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
16.	Waiver for Islington Genito Urinary Medicine with CNWL	All Wards	Executive	27 November 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Julie Billett <a href="mailto:julie.billett@islington.gov.uk">julie.billett@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
17.	Housing improvements contract award approvals	All Wards	Executive	27 November 2014	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
18.	High Rise Insulation Contract Award	All Wards	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Bram Kainth <a href="mailto:bram.kainth@islington.gov.uk">bram.kainth@islington.gov.uk</a>  Councillor Claudia Webbe, Executive Member for Environment <a href="mailto:claudia.webbe@islington.gov.uk">claudia.webbe@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
19.	Contract award - Residential Care Service for Alcohol Misuse Older Men	All Wards	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
20. Page 40	Children and Young People's Health Strategy	All	Executive	15 January 2015	None	Open	Eleanor Schooling <a href="mailto:eleanor.schooling@islington.gov.uk">eleanor.schooling@islington.gov.uk</a>  Councillor Joe Caluori, Executive Member for Children & Families <a href="mailto:joe.caluori@islington.gov.uk">joe.caluori@islington.gov.uk</a>
21.	Camden and Islington Community Stop Smoking Service	All Wards	Executive	15 January 2015	None	Open	Julie Billett <a href="mailto:julie.billett@islington.gov.uk">julie.billett@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
22.	Housing Improvements Contract Award approvals	All Wards	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
23.	Purchasing ex-Right to Buy properties	All Wards	Executive	15 January 2015	None	Open	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
24.	New build development at Charles Simmons House, part of the Margery Estate	Clerkenwell	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
25.	New build development at Bennett Court, N7 6BL and Thorpdale Road, N4 3BT	Finsbury Park and Tollington	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
26.	Pre-procurement Approval: Extra Care Sheltered Housing	All Wards	Executive	15 January 2015	None	Open	Jess McGregor <a href="mailto:Jess.mcgregor@islington.gov.uk">Jess.mcgregor@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
27. Page 42	Pre-Procurement Approval: Community Enablement Service for Older People	All Wards	Executive	15 January 2015	None	Open	Jess McGregor <a href="mailto:Jess.mcgregor@islington.gov.uk">Jess.mcgregor@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
28.	Estate Parking Review	All Wards	Executive	15 January 2015	None	Open	Doug Goldring <a href="mailto:Doug.goldring@islington.gov.uk">Doug.goldring@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
29.	Oral Health Procurement Strategy	All Wards	Executive	15 January 2015	None	Open	Jason Strelitz <a href="mailto:Jason.Strelitz@islington.gov.uk">Jason.Strelitz@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
30. Page 43	Approval of draft North London Waste Plan for consultation and revised Memorandum of Understanding	All Wards	Executive	15 January 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of a particular person (including the authority holding that information)	Karen Sullivan <a href="mailto:Karen.Sullivan@islington.gov.uk">Karen.Sullivan@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
31.	Support to local voluntary organisations: Islington Community Fund	All	Voluntary and Community Sector Committee	19 January 2015	None	Open	Lela Kogbara <a href="mailto:lela.kogbara@islington.gov.uk">lela.kogbara@islington.gov.uk</a>  Councillor Rakhia Ismail, Executive Member for Community Development <a href="mailto:rakhia.ismail@islington.gov.uk">rakhia.ismail@islington.gov.uk</a>

**A key decision is an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000**

# FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
32.	Procurement Strategy for Mental Health Supported Accommodation	All Wards	Executive	12 February 2015	None	Open	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
33.	Pre-procurement approval: Domiciliary Care	All	Executive	12 February 2015	None	Open	Jess McGregor <a href="mailto:Jess.mcgregor@islington.gov.uk">Jess.mcgregor@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
34.	Procurement Strategy for Mental Health Crisis Service	All Wards	Executive	12 February 2015	None	Open	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>

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	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
35.	Housing Improvements Contract Award Approvals	All Wards	Executive	12 February 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
36.	Procurement Strategy for Universal Child Health Services	All Wards	Executive	12 February 2015	None	Open	Jason Strelitz <a href="mailto:Jason.Strelitz@islington.gov.uk">Jason.Strelitz@islington.gov.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
37.	New Build Contract Award - Dover Court	Canonbury	Executive	12 March 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Maxine Holdsworth <a href="mailto:maxine.holdsworth@islington.gov.uk">maxine.holdsworth@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
38.	Adoption of Location and Concentration of Uses Supplementary Planning Document	All Wards	Executive	12 March 2015	None	Open	Karen Sullivan <a href="mailto:Karen.Sullivan@islington.gov.uk">Karen.Sullivan@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

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	39. Preventing Wasted Housing Supply Supplementary Planning Document	All Wards	Executive	12 March 2015	None	Open	Karen Sullivan <a href="mailto:Karen.Sullivan@islington.gov.uk">Karen.Sullivan@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
Page 46	40. Housing Improvements Contract Award Approvals	All Wards	Executive	12 March 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
	41. Housing Improvements Contract Award Approvals	All Wards	Executive	21 May 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
	42. Support to local voluntary organisations: Islington Community Fund	All	Voluntary and Community Sector Committee	8 June 2015	None	Open	Lela Kogbara <a href="mailto:lela.kogbara@islington.gov.uk">lela.kogbara@islington.gov.uk</a>  Councillor Rakhia Ismail, Executive Member for Community Development <a href="mailto:rakhia.ismail@islington.gov.uk">rakhia.ismail@islington.gov.uk</a>

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Page 47	43. Housing Improvements Contract Award Approvals	All Wards	Executive	18 June 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>
	44. Contract Award for Mental Health Advocacy Services	All Wards	Executive	16 July 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
	45. Housing Improvements Contract Award Approvals	All Wards	Executive	16 July 2015	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Simon Kwong <a href="mailto:Simon.kwong@islington.gov.uk">Simon.kwong@islington.gov.uk</a>  Councillor James Murray, Executive Member for Housing & Development <a href="mailto:james.murray@islington.gov.uk">james.murray@islington.gov.uk</a>

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46.	Contract Award for Mental Health Crisis Service	All Wards	Executive	1 January 2016	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>
47. Page 48	Contract Award for Mental Health Supported Accommodation	All Wards	Executive	1 January 2016	None	Part exempt An appendix may refer to information relating to the financial or business affairs of contractors.	Kath McClinton <a href="mailto:kath.mcclinton@islingtonccg.nhs.uk">kath.mcclinton@islingtonccg.nhs.uk</a>  Councillor Janet Burgess, Executive Member for Health & Well Being & Deputy Leader of the Council <a href="mailto:janet.burgess@islington.gov.uk">janet.burgess@islington.gov.uk</a>

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Membership of the Executive 2014/2015:

Councillors:

Richard Watts  
 Janet Burgess  
 Joe Caluori  
 Paul Convery  
 Andy Hull  
 Rakhia Ismail  
 James Murray  
 Claudia Webbe

Portfolio

Leader  
 Health and Wellbeing  
 Children and Families  
 Community Safety  
 Finance and Performance  
 Community Development  
 Housing and Development  
 Environment

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**POLICY AND PERFORMANCE SCRUTINY COMMITTEE WORK PROGRAMME 2014/15**

**29 SEPTEMBER 2014**

1. Financial Monitoring
2. Performance report
3. Scrutiny Review - Income Generation – Presentation/SID/Witness evidence
4. Call ins (if any)
5. Monitoring report

**10 NOVEMBER 2014**

1. Scrutiny Topic – Income Generation = Witness evidence
2. Executive Member Community Safety
3. Annual Crime and Disorder report – Borough Commander
4. Report on ASB hotline
5. HR Update report
6. Call ins(if any)
7. Monitoring report

**08 DECEMBER 2014**

1. Financial Monitoring
2. Scrutiny Review - Income Generation – Final report
3. Executive Member – Finance and Performance
4. Performance report – Quarter 2/Report of Environment and Regeneration Chair
5. Welfare reforms – Quarterly update
6. Report of Procurement Board
7. Call ins(if any)
8. Monitoring report

**24 FEBRUARY 2015**

1. Budget 2014/15
2. VCS Annual report
3. Report of Chair of Housing Review Committee
4. Scrutiny Review – BEST team – Presentation/SID/Witness evidence

## **02 MARCH 2015**

1. Scrutiny Review BEST team– Witness evidence
2. Quarter 3 Performance report/Report of Chair Health and Care Committee scrutiny committee
3. Report of Procurement Board
4. HR Update
5. Call ins (if any)
6. Monitoring report

## **11 MAY 2015**

1. Scrutiny Review – BEST team – Draft recommendations
2. Work of Children’s Services Scrutiny Committee – report of Chair
3. Revenue Outturn report 2014/15
4. Welfare Reforms – Quarterly update
5. Progress Report back on Blacklisting scrutiny review
6. Progress Report back on Procurement scrutiny review
7. Call ins (if any)
8. Monitoring report

## **01 JUNE 2015**

1. Scrutiny Review – BEST team – Final Report
2. Scrutiny Topics 2015/16
3. Report of Procurement Board
4. HR update
5. Annual Performance report
6. Membership, Term of Reference etc.
7. Call ins (if any)
8. Monitoring report